Grantee Economic Impact Analysis Tool
User Guide

Table of Contents

Overview ................................................................. 2
Example Grantee .......................................................... 3
Getting Started .............................................................. 4
  Registration ............................................................... 4
Create a Scenario .......................................................... 6
  Adding Background Information .................................. 6
  Adding Spending ....................................................... 8
Review and Share Your Scenario ....................................... 12
  Spending Summary .................................................... 14
Troubleshooting the Tools ............................................... 15
Grantee Economic Impact Analysis Tool
User Guide

Overview
This tool estimates economic impact of program investments to local economies. Formulas in the model are designed to show how a grantee’s project-specific spending translates into community-wide economic benefits. To use the tool, grantees need two types of information:

1. **Funding Received**
   Total funding received from HRSA and other sources supporting your programs.

2. **Spending Information**
   How you used the funding to support program activities. Spending needs to be broken down into four categories:
   a. **Personnel spending**
      Total spending on people hired to perform program services using program funds. Model requires dollars spent, the type of job performed, and the percentage of individuals who live and work inside the geographic area served by the grantee.
   b. **Equipment/Supplies spending**
      Actual spending on equipment and supplies used to support grantees program services. Model also requires information on whether equipment and supplies were purchased locally (i.e., inside the service area) or outside the grantee’s service area.
   c. **Contract spending**
      Contracts with entities whose services augment grantee program activities. Model requires information on the type of services the contractor performed and whether they operate inside the grantee’s geographic service area.
   d. **Other operational spending**
      Distribution of spending to program activities not falling under the Personnel, Equipment/Supplies, or Contract categories.

There are three methods used to calculate results, all using grantee service areas and economic multipliers developed by the Bureau of Economic Analysis:

1. The grantee serves the **entire state**, and the tool uses pre-loaded state-level multipliers.
2. The grantee serves a **portion of a state** and the tool estimates multipliers, based on the size of the population served.
3. The grantee serves a portion of a state and has **purchased multipliers** from the BEA for a custom area. The grantee must enter these specific multiplier values.

The tool estimates dollar values of the economic impact resulting from program activities. Users can also adjust inputs to see how the impact changes under alternate scenarios.
Example Grantee
Here’s a simple example to show how the tool works. You can use this information for practice.

Background

Name of Project: Practice Scenario
Organization Name: ABCD
ZIP Code: 56560
Analysis Use: Practice
Year of Project: 2016
State: Minnesota
Area Served: Part of state
Size of population served: 200,000
Grant Type: Outreach
HRSA Funding: $500,000
Other Funding: $200,000
Multipliers: No custom multipliers. Tool will use standard estimates

Spending

Personnel

<table>
<thead>
<tr>
<th>What did the personnel do?</th>
<th>Amount Spent</th>
<th>% Spent Locally</th>
<th>Industry code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical care</td>
<td>$250,000</td>
<td>100%</td>
<td>621100 - Physician, Other Provider Offices</td>
</tr>
<tr>
<td>Administration</td>
<td>$50,000</td>
<td>100%</td>
<td>561100 - Office Administrative Services</td>
</tr>
<tr>
<td>Management consulting and technical assistance</td>
<td>$100,000</td>
<td>100%</td>
<td>541610 - Management Consulting</td>
</tr>
</tbody>
</table>

Equipment/Supplies

<table>
<thead>
<tr>
<th>What equipment/supplies were purchased?</th>
<th>Amount Spent</th>
<th>% Spent Locally</th>
<th>Industry code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computers</td>
<td>$100,000</td>
<td>50%</td>
<td>4A0000 - Retail Trade</td>
</tr>
</tbody>
</table>

Contract

<table>
<thead>
<tr>
<th>Consultants or contractors</th>
<th>Amount Spent</th>
<th>% Spent Locally</th>
<th>Industry code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Better Care R Us</td>
<td>$200,000</td>
<td>25%</td>
<td>541610 - Management Consulting</td>
</tr>
</tbody>
</table>
Getting Started

Registration
The Economic Analysis tool is hosted by the Rural Health Information Hub. To create scenarios, you will need to register for a free RHIhub account on the website, www.ruralhealthinfo.org/account.

To register, you will need to provide:

1. A working e-mail address
2. A password
3. Your first and last names
4. Your role in rural health
5. Your ZIP Code
You also need to accept the Terms of Service to register.

After submitting your information, you will receive an e-mail containing a link. Clicking on the link will take you to the registration confirmation page; you will then be able to log in to the site and begin creating scenarios with the economic analysis tool. If the link in the e-mail isn’t active, copy and paste it into your web browser.
Create a Scenario

Adding Background Information
When creating a scenario, the background information is used to provide context to the analysis, as well as tell the tool the funding amounts and formulas it will be using to make its calculations. Using the example on page 3, we can start entering information.

You can also review what information you need to complete a scenario using the Checklist of Inputs link at the top of the Create a Scenario page. If you miss a field, the tool will point out which field you need to complete. Also note the small i icon next to some of the fields. These links to additional information about what is needed for that particular field.
1. **Name of Project**
Enter the name of your project. This can be the same as your organization if you choose. This scenario can be named, Practice Scenario

2. **Organization**
Enter your organization’s name. For this scenario, ABCD

3. **Organization ZIP Code**
Enter the ZIP Code for your location. For this scenario, the ZIP is 56560

4. **Purpose of the Scenario**
This explains the purpose for the analysis and what it can be used for. In this scenario, we’re using it for practice.

5. **Year of Project**
Enter a year for the analysis. If your program is for the current year or a future year, use the most recent year available. Population figures are added for each year as that data becomes available from the U.S. Census Bureau. The year selected determines which modeling assumptions are used. For example, if you enter 2010, then the underlying state population in 2010 is used to estimate multipliers. For this scenario, the year is 2016.

6. **State Served**
Select the state where your program is located using the drop-down menu. For this scenario, use the State of Minnesota.

7. **Area Served**
This helps determine formulas that will be used to calculate the economic impact of your program. You can choose the Entire State, in which case the tool will provide the appropriate formulas, or Part of the State, where you’ll have the option of using multipliers you’ve purchased. For this scenario, we serve Part of the State.
   - **Population served/Percent of the state served**
Enter the population reached through the services your program provides, by either population numbers or the percentage of the state’s population. If the program serves the entire state, enter the state’s population. If the service area is a number of counties, enter the sum of the county populations. For this scenario, we only serve part of the state, with a total of 200,000 people.
8. **Grant Type**  
There are three grant types to choose from, based on what your funding is earmarked to support. For this scenario, we use the Outreach grant type.

9. **HRSA Funding**  
Enter the total funding received from HRSA. Use whole dollar amounts only (no cents). You don’t need to use dollar signs, commas or decimal points. For this scenario, the amount is $500,000.

10. **Other Funding**  
Enter other, supplementary funding amounts you received as a result of the HRSA grant. These sources could be private or public, and often include the commitment of matching funds, up to a certain level, tied to the receipt of HRSA funding. Sources could include a Community Health Center, State Health Systems, charitable organizations (e.g., United Way), and contributions from foundations, individuals, and other network members. If you received no supplemental funding, leave this field blank or enter a zero. For this scenario, enter $200,000.

**Adding Spending**  
Once you’ve submitted your background information, a summary page opens for your review, to ensure you have the correct funding amount. If the amount is correct, use the “Add Spending” link to move to the next screen, where you will start adding spending items to the scenario. You’ll be able to enter your spending data in four categories, which are (with examples):

1. **Personnel**  
   a. Network Coordinator  
   b. Medical Director  
   c. Administrative Assistant  
   d. Physicians  
   e. Nurses

2. **Equipment/Supplies**  
   a. Computers  
   b. Software
c. Office supplies  
d. Medical supplies  
e. Instructional materials

3. **Contract**  
a. Contracts with consulting, accounting, or legal firms  
b. Contracted individuals hired to perform health-related and other services specific to grantee activities.

4. **Other Operational**  
a. Program-related activities not captured in the previous categories. This category is not used in the example above and will not be used in the practice scenario.

All items of your HRSA and Other Funding grant spending should be entered into the tool. The tool will track spending you enter and compare it to total available spending to ensure all funding is allocated into spending categories. After entering an item, you will see a quick summary page of how much funding has been allocated and how much is still available.

Also note the small image next to some of the fields. These are informational icons with additional information about what is needed for that particular field.

**Personnel**

In this category, enter all spending related to personnel positions and hiring.

1. In the Type of spending field, select the Personnel category
2. For the Name of Expenditure field, use the personnel descriptions in the first column of the table on page 2. The first item we’re adding is titled, Medical care.

3. Next, enter the expenditure amount into the Amount spent field. For this item, $250,000

4. Enter the Percent of local spending for this personnel spending amount. If the individual lives in the service area, this number will be 100%. For example, if a physician is hired to practice 50% of his or her time in the service area, the value of this entry will be 50%. For the example grantee, each of these entries will be 100%. This field greatly influences the outcome of the analysis, so please be sure you estimate correctly.

5. Using the drop-down menu, choose the Industry Code that best matches this job. These codes are used to classify each position. If you’re unsure which code to use, you can review the classifications on the Industry Code page, available by clicking on the icon next to the field. For this item, choose the code: 621A00 - Physician, Other Provider Offices.

6. Click the Add button. This will take you to a summary page that shows how much funding has been allocated and how much is left. This page also allows you to view or update your scenario at any time. To continue adding spending, use the Add Spending link.

7. Using the example information, add the two remaining items of Personnel spending.

**Equipment/Supplies**
Once all the Personnel funding is entered, you can begin entering spending for equipment and supplies purchases.

1. In the Type of spending field, select the Equipment/Supplies category

2. For the Name of Expenditure field, use the descriptions in the first column of the Equipment/Supplies table on page 2. The only item we’re adding is Computers.

3. Next, enter the expenditure amount into the Amount spent field. For this item, $100,000

4. Enter the Percent of local spending for this expenditure as a percentage of the total amount spent in the local service area. In this example, 50 percent of the computer purchase was spent locally.

5. Using the drop-down menu, choose the Industry Code that best matches this job. These codes are used to classify the expenditure. If you’re unsure which code to use, you can review the classifications on the Industry Code page. For this item, choose the code: 4A0000 - Retail Trade.

6. Click the Add button. This will take you to a summary page that shows how much funding has been allocated and how much is left. This page also allows you to view or update your scenario at any time. To continue adding spending, use the Add Spending link.
With Equipment/Supplies entries complete, you can now enter spending for contracted services used to augment program activities.

1. In the Type of spending field, select the Contract category

2. For the Name of Expenditure field, use the descriptions in the first column of the Contract table on page 2. The only item we’re adding is the name of the contractor, Better Care R Us.

3. Next, enter the expenditure amount into the Amount spent field. For this item, $200,000

4. Enter the Percent of local spending for the amount spent on contractors based in the local service area. If hiring an out-of-state or out-of network entity, this entry will be zero. If the contractor is completely located within the program service area, this value will be 100. Values between 0 and 100 can be entered, as appropriate to the grantee scenario. For this example, 25% of spending on the Better Care R Us contract was made to contractors who were based in and conducted the work inside the grantee’s local program service area.

5. Using the drop-down menu, choose the Industry Code that best matches this contractor’s work. These codes are used to classify the expenditure. If you’re unsure which code to use, you can review the classifications on the Industry Code page. Better Care R Us provided management/operations program consulting services in this example. For this item, choose the code: 541610 - Mgt Consulting

6. Click the Add button.

Other Operational (not in example)
In this category, enter all spending for program activities that were not captured in other categories. The process you will use is the same as for those categories, excepting that you use the appropriate category name.

Review and Share Your Scenario
Your Economic Impact Report results page is broken down by:

1. Total economic impact
2. Ratio Economic impact to total spending
3. Ratio: Economic impact to HRSA funding
4. Project Information Summary
5. Spending details
   a. Impact of Personnel spending
   b. Impact of Equipment/Supplies spending
   c. Impact of Contract spending
   d. Impact of Other Operational spending
Practice Scenario
You have a funding total of $700,000 and have entered $700,000 in spending.
This scenario was created: 10/3/2017

Economic Impact Report
Total economic impact $729,000
Ratio of economic impact to total spending 1.04
Ratio of economic impact to HRSA funding 1.46
* Ratios show the dollars returned to a community per dollar invested.

Project Information
Organization ABCD Organization
Purpose Example project scenario
Year of Project 2016
State Served Minnesota
Area served Part of State, Using Standard Multipliers
Population served 200,000
Grant type Outreach
Funding
HRSA $500,000
Other Sources $200,000
Total $700,000
Total spending $700,000

Spending Details

**Personnel**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>% Local</th>
<th>Industry code</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>$50,000</td>
<td>100%</td>
<td>561100</td>
<td>Office Administrative Services</td>
</tr>
<tr>
<td>Management consulting and technical assistance</td>
<td>$100,000</td>
<td>100%</td>
<td>541610</td>
<td>Mgt Consulting</td>
</tr>
<tr>
<td>Medical Care</td>
<td>$250,000</td>
<td>100%</td>
<td>621100</td>
<td>Physician, Other Provider Offices</td>
</tr>
</tbody>
</table>

Subtotal: $400,000 Impact compared to spending: 1.47

**Equipment and supplies**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>% Local</th>
<th>Industry code</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computers</td>
<td>$100,000</td>
<td>50%</td>
<td>4A0000</td>
<td>Retail Trade</td>
</tr>
</tbody>
</table>

Subtotal: $100,000 Impact compared to spending: 0.7

**Contracts**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>% Local</th>
<th>Industry code</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Better Care R US</td>
<td>$200,000</td>
<td>25%</td>
<td>541610</td>
<td>Mgt Consulting</td>
</tr>
</tbody>
</table>

Subtotal: $200,000 Impact compared to spending: 0.37
Note that you can edit individual spending items, changing categories, names, spending amounts and industry codes. You can also delete an item and add a new item to the list, making sure to check that your spending matches with the funding amount.

**Spending summary**
This particular example shows a relatively low return on total program spending: the grantee generates an additional 4 cents of value for each dollar of total funding in the grant. Or said differently, for every dollar of funding received (HRSA+ Other), the program created $1.04 in value to the community.

The low multiplier is the consequence of relatively large out-of-area spending. Only 25% of consultants and 50% of equipment are purchased inside the region served by the grantee. If these percentages were higher, economic impact would rise.

If we consider the economic return on HRSA funding, the return is higher. This grantee created $1.45 in benefits in the community for every dollar HRSA granted to the program.

**Print and/or e-mail the report**
When you are satisfied with the report, you can save or share it in several ways. On the top of your Economic Impact Report summary page, there is a “Share this Scenario” section. Choose the option you want to use:

1. **E-mail** sends a PDF link of the summary to any address you choose to enter
2. **Save as PDF** converts the summary to PDF so you can save to your computer
3. **Print** sends the scenario to your printer

---

Practice Scenario
You have a funding total of $700,000 and have entered $700,000 in spending.

This scenario was created: 10/3/2017
Troubleshooting the tool

Which Industry should I use if nothing currently in the model matches?
The industry categories are based on a review of a large number of grantee programs. First, please read through the descriptions of the included industry codes to be sure none apply. The labels for some of industries do not fully capture the breadth of activities in that industry. If none of the industry codes directly apply to your item, use the closest matching category.

What method should I use when entering monetary values and percents?
Note all monetary values may be entered without commas, decimal places, or the “$” sign. (e.g., 1000 rather than $1,000.00). Percentages entered into the program should be entered as a whole number only (i.e. 100, 50, 25, etc.).

I want to create another scenario. What do I do?
To create a new scenario, use the Create a Scenario link on the left side of the page. You will have to be registered and logged into your account to create a scenario. For more help, contact the Rural Health Information Hub at:

- Telephone: 800.270.1898
- E-mail: info@ruralhealthinfo.org